

# RESULTS

TO 31 MARCH 2003

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This section demonstrates the Trust's outputs against its 2002-2003 Business Plan targets. Readers should note that Path 1, via the Waitangi Tribunal process, has become Model 2 and that Path 2, Direct Negotiations with the Crown, has become Model 1. An explanation of this change is found in the Policy section.

## MODEL 1 – DIRECT NEGOTIATION WITH THE CROWN

**TARGET F:** Negotiations advanced for claims involving 6 forests – Rotoehu, Pouto, Mangawhai and 3 others.

**ACHIEVEMENT:** Negotiations advanced for claims involving 10 forests.

**POUTO AND MANGAWHAI:**

All of Pouto and 44.98% of Mangawhai returned under Te Uri o Hau Settlement Act 2002.

**ROTOEHU/KAINGAROA:**

Deed of Settlement signed by Ngati Awa.

**ROTOEHU:**

Deed of Settlement signed by Tuwharetoa ki Kawerau.

**SANTOFT/LISMORE HILL/LISMORE SANDS:**

Pre-negotiations between Ngati Apa and the Crown involving the Santoft, Lismore Hill and Lismore Sands forests.

**TANGIMOANA/WAITARERE:**

Negotiations advanced for Rangitane o Manawatu involving the Tangimoana and Waitarere forests.

## MODEL 2 – VIA THE WAITANGI TRIBUNAL HEARING PROCESS

**TARGET A:** Research casebooks completed in 2 districts involving 3 forests: Achieved.

**DISTRICTS:** Urewera  
Wairarapa  
**FORESTS:** Kaingaroa, Patunamu  
Ngaumu

DISTRICT	Urewera		Wairarapa	
	Research Projects	Facilitation Projects	Research Projects	Facilitation Projects
Total Cost to Complete Casebook		\$1,352,489		\$1,547,789
Total Number of Reports in Casebook		23		26
Number of Reports Planned 02/03	14	6	26	5
Number of Reports Completed 02/03	10	2	25	4
Overdue 02/03	4	4	1	1
Expected Completion	09/03	08/03	06/03	04/03
Cost for 02/03	\$220,667	\$474,540	\$393,542	\$360,000

**TARGET B:** Research casebooks progressing in 8 districts involving 20 forests.

**ACHIEVED:** 5 Districts  
**NOT ACHIEVED:** 3 Districts

**DISTRICTS:** Muriwhenua  
Hokianga  
Bay of Islands  
Whangarei  
Kaipara  
Rotorua  
King Country  
East Coast  
Wairoa  
Whanganui  
**FORESTS:** Aupouri  
Otangaroa, Waitangi  
Waitangi, Glenbervie  
Glenbervie, Waitangi  
Mangawhai, Woodhill, Riverhead  
Horohoro, Whakarewarewa  
Pirongia, Tawarau, Mangaokewa, Pureora, Waituhi  
Ruatoria, Tokomaru, Mangatu  
Wharerata, Patunamu  
Taurewa, Eura, Karioi, Lismore Hill, Lismore Sands

**ACHIEVEMENTS TO 31 MARCH 2003:**

\* See notes

# RESULTS

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## DISTRICT

Total Cost to Date

	Wairoa		Whanganui	
	Research Projects	Facilitation Projects	Research Projects	Facilitation Projects
Projects/Reports Planned 02/03	5	1	7	4
Projects/Reports Completed 02/03	4	1	1	1
Projects/Reports Progressing 02/03	1		4*	3
Expected Completion Cost 02/03	\$94,400	\$140,460	\$208,340	\$142,500

## NOTES

\*Two Whanganui reports yet to be commissioned

## DISTRICT

Total Cost to Date

	King Country		East Coast	
	Research Projects	Facilitation Projects	Research Projects	Facilitation Projects
Projects/Reports Planned 02/03		1	9	3
Projects/Reports Completed		1	1	3
Projects/Reports Progressing			5*	
Expected Completion Cost 02/03		\$13,733	30/6/04 \$229,444	\$438,867

## NOTES

\*Three East Coast reports yet to be commissioned

## DISTRICT

Total Cost to Date

	Rotorua		Bay of Islands	
	Research Projects	Facilitation Projects	Research Projects	Facilitation Projects
Projects/Reports Planned 02/03	3			2
Projects/Reports Completed	2			2
Projects/Reports Progressing	1*			
Expected Completion Cost 02/03				

## NOTES

\*LHAD in the Rotorua District is due for completion in October 2003. LHAD is CNI-wide project.

## DISTRICT

Total Cost to Date

	Hokianga		Whangarei	
	Research Projects	Facilitation Projects	Research Projects	Facilitation Projects
Projects/Reports Planned 02/03		1		2
Projects/Reports Completed		1		2
Projects/Reports Progressing				
Expected Completion Cost 02/03				

## RESULTS

TO 31 MARCH 2003

## TARGET C: Hearings concluded in 3 districts involving 8 forests.

ACHIEVED: Hauraki, Gisborne  
 NOT ACHIEVED: Tauranga (see notes)

DISTRICTS: FORESTS:  
 Hauraki Maramarua, Whangapoua, Kauaeranga, Waihou, Tairua  
 Tauranga Athenree  
 Gisborne Mangatu, Wharerata

DISTRICT	Hauraki	Tauranga*	Gisborne
Total Cost	\$4,243,075	\$2,820,967	\$1,305,145
Total Time Involved	9 Years	9 Years	7 years
Hearing-related Projects Completed 02/03**	9	3	9
Cost 02/03	\$301,760	\$16,292	\$17,000

## NOTES

\* Tauranga Raupatu hearings completed – 20th century issues still outstanding. The Waitangi Tribunal has yet to schedule its inquiry into 20th century issues.

\*\* Hearing-related projects include research (including mapping) and facilitation projects.

## TARGET D: Hearings progressing in 2 districts involving 11 forests.

ACHIEVED: Northern South Island  
 NOT ACHIEVED: Urewera (see notes)

DISTRICTS: FORESTS:  
 Urewera Kaingaroa, Patunamu  
 Northern Sth Isl. Golden Bay, Motueka, Golden Downs East, Golden Downs West, Waimea, Rai, Hira, Queen Charlotte, Wairau

DISTRICT	Northern South Island		Urewera*	
Total Cost	\$4,423,569		Refer to Notes	
Total Time Involved	9 Years			
	Research	Facilitation	Research	Facilitation
Hearing-related Projects/Reports Planned 02/03	7	13		
Hearing-related Projects Completed 02/03	5	8		
Hearing-related Projects Progressing 02/03	2	5		
Expected Completion Date	30/11/03	31/03/04**		
Cost 02/03	\$56,260	\$532,250		

## NOTES

\* Refer to Target A – Urewera Waitangi Tribunal hearings rescheduled to begin in November 2003.

\*\* One project terminated, three completed April 2003, one completed.

## TARGET E: Waitangi Tribunal reports presented in 2 districts involving 3 forests.\*

NOT ACHIEVED: See notes

DISTRICTS: FORESTS:  
 Tauranga Athenree  
 Gisborne Mangatu, Wharerata  
 Kaipara Mangawhai, Woodhill, Riverhead  
 Muriwhenua Aupouri

District	Tauranga	Gisborne	Muriwhenua**	Kaipara
Report Presented	No	No	No	Yes***
Expected Completion Date	June 2003	June 2003		See Notes

## NOTES

\* CFRT has no direct input into the production of Waitangi Tribunal Reports.

\*\* Report concerns post-1864 Muriwhenua issues.

\*\*\* Kaipara Interim Report issued 12 September 2002. Parties have requested a substantive tribunal report.

## MEASURING THE TRUST'S PERFORMANCE

### OBJECTIVE 1: To develop and maintain effective relationships with client groups through Te Puawai Strategy.

MEASURE: Number of regions where the majority of claimants are organised collectively to pursue settlement options.  
ACHIEVEMENT: • 8 regions

MEASURE: Proportion of claimants able to cooperate for presentation and negotiation issues within the collective.  
ACHIEVEMENT: • 18 of 25

MEASURE: Timeliness of the planning and reporting of approved projects.  
ACHIEVEMENT: • 47 of 50 Service Delivery projects were completed on time and to budget.

### OBJECTIVE 2: To ensure that the Trust has an effective risk management and stakeholder relations programme.

MEASURE: Strategic direction communicated to all identified key stakeholders.  
ACHIEVEMENT: • The 2002/2003 Business Plan, 2001/2002 Report to Appointors and other documents prepared by CFRT were distributed to claimants, key influencers and stakeholders.

MEASURE: Risk mitigated as planned.  
ACHIEVEMENT: • An internal audit programme was established during the year and two internal audits completed (Human Resources and Finance). All recommendations actioned.

MEASURE: Key stakeholder relations managed to plan.  
ACHIEVEMENT: • Key stakeholder relations continue to be a major focus of the Senior Management Team objectives.

MEASURE: Annual Report to Appointors includes list of achievements and how the Trust's income is being spent.  
ACHIEVEMENT: • Both the 2001-2002 and 2002-2003 Report to Appointors include an extensive list of achievements and spending by inquiry district.

### OBJECTIVE 3: To ensure that historical reports prepared with the Trust's assistance meet the Trust's quality standards for claim presentation to the Waitangi Tribunal.

MEASURE: Number of reports completed to Waitangi Tribunal standards and to deadlines.  
ACHIEVEMENT: • 54

MEASURE: Number of reports commissioned and on track.  
ACHIEVEMENT: • Number of research reports current and on track = 20.  
• Number of reports overdue, but in progress = 7.  
• Number of reports stalled = 3.

### OBJECTIVE 4: To ensure that the Trust is receiving all rental income for all Crown licensed forests.

MEASURE: Periodically review the implementation of the Deed of Settlement between Crown (LINZ) and CFRT that sets out the handling of licence fees and rental income under dispute.

ACHIEVEMENT: • Quarterly reports received from LINZ detailing rental incomes under dispute. Discussions between LINZ and CFRT were held with the aim to improve the process surrounding disputed rental receipts.

### OBJECTIVE 5: To ensure the Trust returns rental proceeds to confirmed beneficiaries after the resolution of claims in a timely manner.

MEASURE: Communications with both Crown and Maori involved are procedurally correct and timely.  
ACHIEVEMENT: • Te Uri o Hau direct negotiation settlement legislation passed 10 October 2002, rentals for Pouto (100%) and Mangawhai (44.98%) forests returned November 2002.

### OBJECTIVE 6: To protect the capital funds of the Trust for eventual transfer to the confirmed beneficiaries whether Maori or the Crown.

MEASURE: Capital funds are invested according to the Trust's investment strategy and the Trust Deed.  
ACHIEVEMENT: • Capital funds have been invested according to the Trust's investment strategy and the Trust Deed, i.e. purchase of NZ Government Bonds and custodial call account holdings. Likely forest returns are taken into account when deciding on the term of investments.