

VISION

TO ENHANCE CAPACITY WITHIN MAORI COMMUNITIES TO
ACHIEVE THEIR DESIRED OUTCOMES FROM TREATY CLAIMS.

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" kia hiwa ra, kia hiwa ra
te tangi a te manu nei, kuui, kuui, kuui
tuia, tuia, tui-tuia
tui ai runga, tuia i raro, tuia i roto, tuia i waho
ka rongo te po, ka rongo te ao
i te pu korero i te wananga
puawhio-rangi, putakataka, te marama ahunuku te marama
ahurangi ka takoto koutou i te wa-o-tu
tu winiwini, tu wanawana, tu i whakaputaiana ki te whei ao
ka tu numia, ka tu rawea. ka whakaoti nuku
ka whakaoti rangi
ko to manawa ko taku manawa, ka irihia
whano, whano, whano mai te toki
haumi ee, hui ee taiki ee "

SIR GRAHAM LATIMER

Nga mata waka, nga whanau, hapu, marae, nga roopu e kokiri nei i a ratou
take ki mua o Te Roopu Whakamana i te Tiriti o Waitangi.
Tena koutou, tena koutou , kia ora tatou katoa. He mihi atu tenei na Nga
Kaitiaki Reti Ngahere Karauna kia koutou katoa mo to koutou kaha ki te
whakatutuki i nga tumanako me nga wawata e kokiritia nei kei mua i Te
Roopu Whakamana i te Tiriti o Waitangi.
Na reira, kia kaha, kia maia, kia manawanui. Ma te atua kaha rawa tatou
katoa e tiaki, e manaaki, e atawhai ake ake.
E whai ake nei nga whakamarama a Nga Kaitiaki Reti Ngahere Karauna mo
te tau kua pahure me te tau hou.

LOU TANGAERE

Ka tuku mātou i tēnei Pūrongo-ā-Tau 2001-2002 a Ngā Kaitiaki Rēti
Ngahere Karauna, hei wānangatanga mā ngā rōpū nā rātou ngā kaitiaki i
whakaingoa. Ko te tūmanako, he mārama katoa ngā kōrero o roto, he nui
hoki kia ea ngā hiahia o te katoa.

PROFESSOR WHATARANGI WINIATA

A TRIBUTE TO OUR CHAIRMAN

Crown Forestry Rental Trust Chairman Sir Graham Latimer has shown dedicated commitment to the Trust's work since its establishment, says a former Crown Trustee, Graham France.

In a tribute to Sir Graham, Mr France said the Chairman had worked beyond the call of duty, spending many weeks of his free time furthering the goals of the Trust and its objectives.

"He has never faltered in his vision to assist Maori in preparing, presenting and negotiating Treaty claims. He refuses to be sidetracked by peripheral issues and is unwavering in his focus on Maori economic improvement," said Mr France, who retired as a trustee in July 2001.

Mr France said Sir Graham showed leadership and direction as Chairman. Decades of involvement in all Maori issues and his longevity in

the Chairman's role meant he brought unparalleled experience to the Board of Trustees.

"Sir Graham has never lost sight of what he sees is important in this work – seeking outcomes for Maori communities," he said.

During the past year, Sir Graham has spent many hours working through Treaty issues with Crown ministers, claimant groups and forestry industry giants such as Fletcher Challenge. He also represented the Trust at a Privy Council hearing in London that determined issues regarding the definition of "iwi".



REPORT TO TRUSTEES:

THE WAY FORWARD

MATARIKI - mid-2002, the Maori New Year. A time when Matariki, or Pleiades, appears in the night sky. A time for reflection about the year passed, and planning for the year ahead.

We are proud to present the 2001/2002 report of the Crown Forestry Rental Trust to our Appointors – the New Zealand Maori Council, the Federation of Maori Authorities and the Hon. Dr Michael Cullen, Minister of Finance – as required by the Trust Deed (Clause 7.1[c]). This report covers the accounts and activities of the Trust for the period 1 April 2001 to 31 March 2002, and reflects on the year under report.

We also take pleasure in sharing our year's work with other key stakeholders, including Maori, the Crown and Treaty claim settlement agencies.

Our vision is to **enhance capacity within Maori communities, so they can achieve their desired outcomes from Treaty claims.** The Trust was determined, throughout 2001/2002, not to be distracted from this goal.

Strong governance was a focus for the Trust during the year, and as Trustees we worked hard to walk the talk – strengthening our own governance systems, as well as promoting good governance in Maori communities. This included forging closer relationships between ourselves and Trust staff, to ensure staff understood Trustee commitment for new programmes.

We expanded our rules about conflict of interest, ensuring Appointors were informed if a Trustee had any interest in a matter, regardless of whether there was a conflict of interest. We also strengthened the make-up of our sub-committees so that both Crown and Maori Trustees were represented at all times.

This was not always an easy task. During the previous year we lost the services and experience of two retiring Crown Trustees, Peter Allport and Graham France. The third Crown Trustee, Rick Bettle, retired in March this year. The appointment of their replacements took some six months in each case.

The combined wisdom and experience of these Trustees was invaluable and the Trust felt the enormous vacuum created by their departure. We were delighted when new Crown Trustees Paul Carpinter and Maryan Street joined us this year.

Paul and Maryan will bring valuable knowledge, experience and skills to the Trustee table and have worked hard to come up to speed with the Trust's activities. I would like to thank all Trustees for their willingness to engage with the issues and contribute positively – in often trying conditions.

We also look forward to the naming of the third Crown Trustee – a critical appointment if the Trust is to maintain its public perception as a joint Crown/Maori organisation and balance in its decision-making.

The year has thrown up unprecedented challenges – but with every challenge came an opportunity to grow, and to better respond to the needs of Maori communities in their pursuit of claim settlement.

The Trust has worked hard to progress claims throughout the North Island and in the top half of the South Island. In particular, there has been substantial progress on claim preparation and hearings have taken place in Northland/Auckland, central North Island, East Coast/Hawkes Bay and the northern South Island.



The Trust has also been committed to finding better ways of working in the Treaty sector environment. This has been a continuous challenge, as political and public impatience over Treaty issues has created a rollercoaster ride for those involved in the process.

The 2001/2002 year was characterised in part by claimant, political and public criticism of the Treaty sector. Claimant's have become increasingly frustrated with the delays in claim settlement. The public, too, is tired of the issue and some politicians have found fodder in the discontent to further other agendas.

This ever-changing environment has, to a certain extent, dictated the way forward for the Trust. In order to progress claims more quickly through the hearing and settlement labyrinth, the Trust has fine-tuned its programmes and strategies for Maori communities.

It has built on the Kotahitanga, or cluster, approach to claims assistance, encouraging claimant groups with points in common to work together in moving their issues through the Treaty process. A key lesson from the year's work has been that the best clustering occurs when claimants want to cluster. Clustering can not be imposed on unwilling claimants.

The 2001/2002 year has also seen significant development of research methodology, particularly in the central North Island.

The Trust has grappled with communication issues during the year – in particular educating politicians, Maori communities and the public about its role in the Treaty claims process, and the thinking behind its programmes and strategies. This has been a constant challenge, and will remain a focus in the coming year. The Trust must communicate clearly about its activities, in order to enhance its ability to play a meaningful role in the Treaty sector.

We take this opportunity to pay tribute to the Trust staff, all of whom have performed outstandingly in their work this year, and to their professionalism in dealing with the extra pressures the year has presented. Their commitment has been second to none and as Trustees, we are proud to work with them. Our particular thanks go to chief executive Karen Waterreus, who demonstrated calm and confident leadership during a challenging period. It is thanks to Trust staff that our waka remained on course this year.

Centuries ago, Maori voyagers used the stars to navigate their way through rough seas, until they came to their destination, Aotearoa. For the Crown Forestry Rental Trust, our vision statement remains our star. We acknowledge that participation in the process of settling Treaty claims makes for a turbulent voyage, but we place faith in our stars to deliver on that vision for Maori.

SIR GRAHAM LATIMER
CHAIR
CROWN FORESTRY RENTAL TRUST